



Les réseaux mondiaux d'innovation, IFRI-ANRT, 29 juin 2006

29 June 2006



First: Have a look at Thales group Corporate presentation with some annotations

→ Relevance of RD&T and innovation for the group



Thales, with revenues of more than 10 billion euros, develops advanced technologies and services for its customers, leveraging a world class network of 60,000 expert people and the highly complementary nature of its businesses.

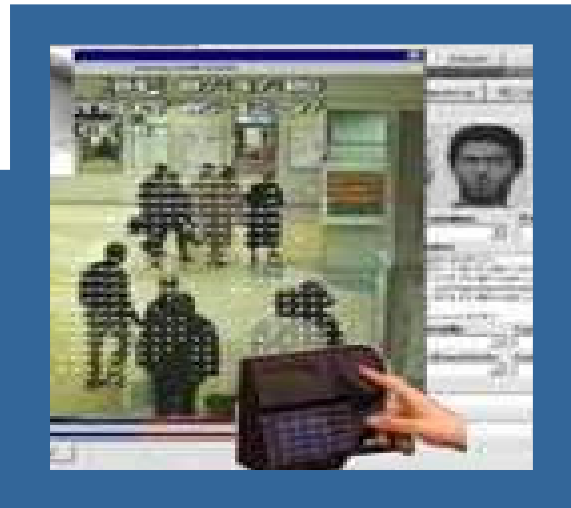
Aerospace



Defence



Security



29 June 2006

Our added value

First Bullet: Innovation

- Innovation & technological excellence
- Leverage of dual-use technology
- Multidomestic approach
- Customer and domain focus
- World class systems engineering and systems integration skills

Second Bullet: Dual technology



Innovation and technological excellence



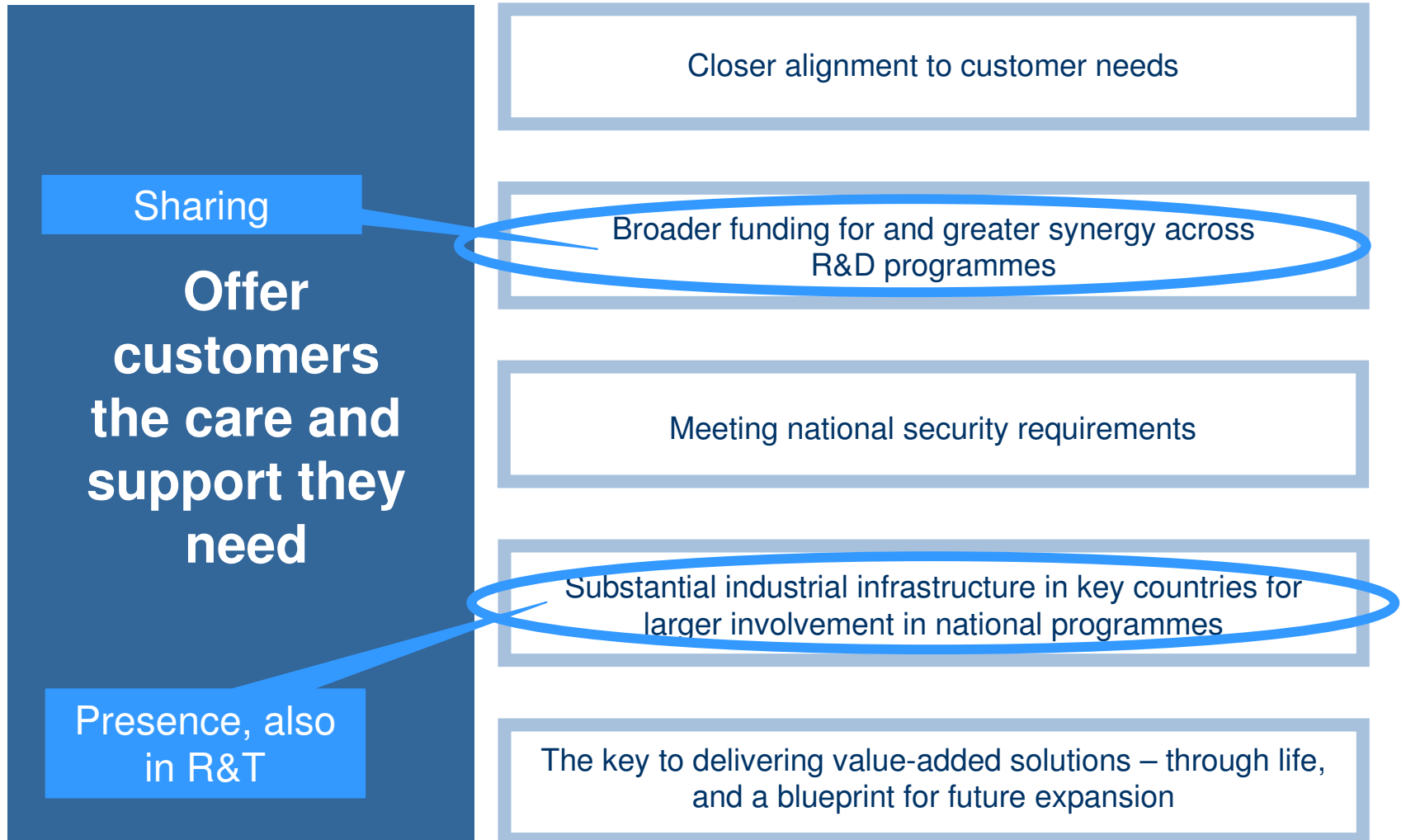
Evidence

- R&D at Thales totals • 1.9bn (18% of revenues), including • 400m company-funded
- 20,000 RD&T on cutting-edge technologies
- Typically 250 inventions per year
- Over 12,000 patents
- 30 cooperation agreements with universities and public research laboratories in Europe, the United States and Asia



29 June 2006

Our multidomestic approach



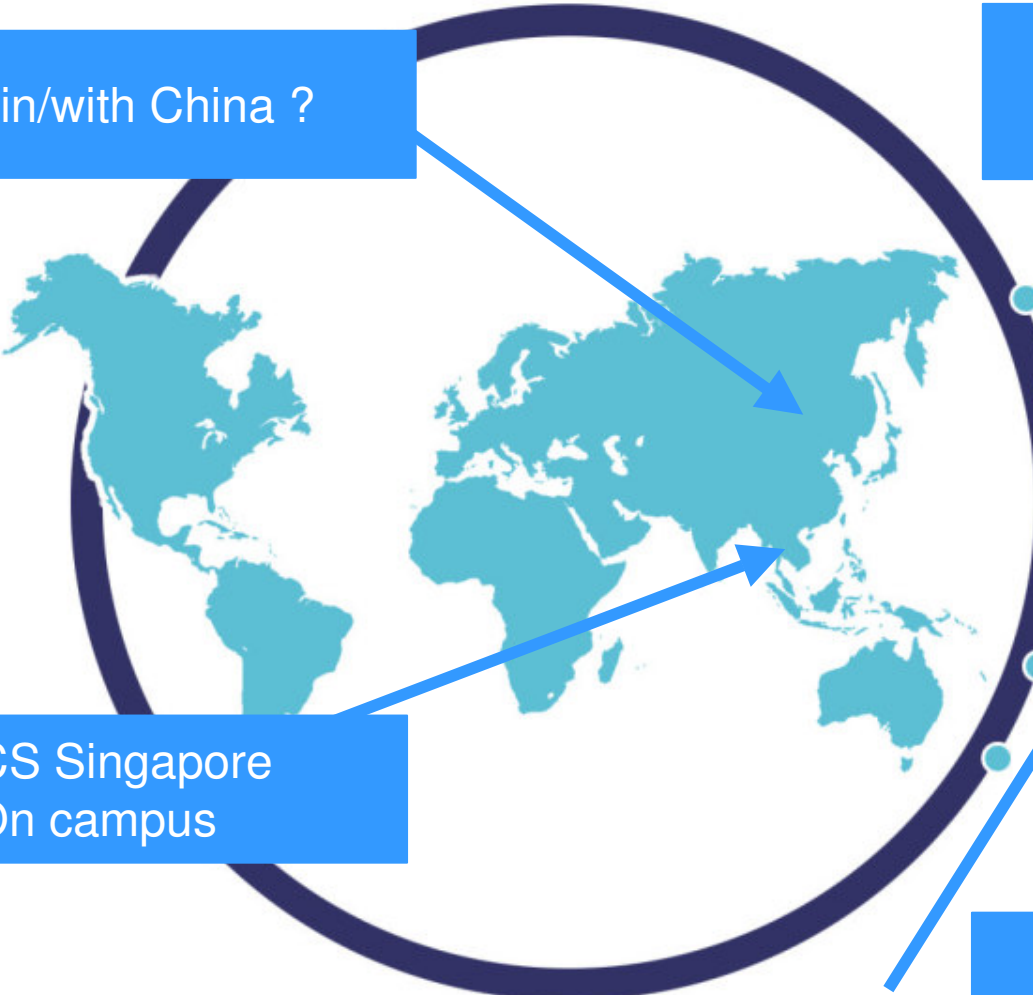
29 June 2006

Main countries



R&T in/with China ?

TRT France, Palaiseau
Since 2005 on campus
Ecole Polytechnique



- France
- United Kingdom
- Netherlands
- Germany
- North America
- Australia

TTCS Singapore
On campus

TRT UK, Reading
On campus Univ of Surrey

TRT NL, Delft
On campus Univ of
Delft and Enschede

29 June 2006